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University of South Carolina

BOARD OF TRUSTEES

June 25, 2021

The University of South Carolina Board of Trustees met at 11:05 a.m. on Friday, June 25, 2021 in the Pastides Alumni Center Ballroom and via Microsoft Teams video and audio conference.

Members present were Dr. C. Dorn Smith III, Board Chair; Mr. Thad H. Westbrook, Board Vice Chair; Mr. C. Dan Adams; Mr. Alex English; Dr. C. Edward Floyd; Mr. Richard A. Jones Jr.; Mr. Toney J. Lister; Mr. Miles Loadholt; Mr. Hubert F. Mobley; Ms. Leah B. Moody; Ms. Rose Buyck Newton; Mr. Robin D. Roberts; and Mr. Mack I. Whittle Jr. Members participating by Microsoft Teams video and audio conference were Mr. J. Egerton Burroughs; Ms. Emma W. Morris; Ms. Molly M. Spearman; Mr. John C. von Lehe Jr.; Mr. Eugene P. Warr Jr; and Mr. Charles H. Williams. Mr. Brian C. Harlan was absent.

Also present were USC Columbia Faculty Senate Chair Dr. Mark Cooper, USC Columbia Student Government President Mr. Alex Harrell, Board of Trustees Strategic Advisor Mr. David Seaton, and Trustee Emeritus Mr. Wayne Staton.

Others in attendance were Secretary Cameron Howell; Vice Provost and Dean of the Faculty Cheryl Addy; Vice President of Human Resources Caroline Agardy; Outreach Service Program Coordinator, Office of the President Shannen Cloherty; Interim Chancellor USC Upstate Derham Cole; Vice President of Development Monica Delisa; Chief Audit Executive Pamela Dunleavy; Chancellor Palmetto College Susan Elkins; Associate Vice President of Finance and Budget Kelly Epting; Vice President of Information Technology and Chief

Information Officer Doug Foster; President and Provost Faculty Fellow Stacy Fritz; University Architect, Associate Vice President of Facilities Planning, Design and Construction Derek Gruner; Associate Director of the Office of Economic Engagement, College of Engineering and Computing Chad Hardaway; Dean of the School of Music Tayloe Harding; Chief Executive Officer USC Alumni Association Wes Hickman; Interim Director Academic Programs Trena Houpp; Chancellor USC Aiken Sandra Jordan; Assistant to the President for System Affairs Eddie King; Executive Director of Economic Engagement Bill Kirkland; Director of Purchasing Venis Manigo; Senior Deputy Athletics Director Chance Miller; Financial and Operational Audit Director Glenn Murray; Chancellor USC Beaufort Al Panu; General Counsel and Executive Director of Compliance Programs Terry Parham; Chief Operating Officer Jeff Perkins; Vice President for Student Affairs and Vice Provost Dennis Pruitt; Outreach Service Program Coordinator, Office of the President Luke Rankin; Financial and Operational Audit Manager Kenny Sexton; Special Assistant to the President James Smith; University Treasurer and Assistant Vice President of Administrative Operations and Chief of Staff Joe Sobieralski; Interim Vice President of Health and Well-Being and Chief Health Officer Jason Stacy; Assistant Vice President Media and External Engagement Jeff Stensland; Director of Athletics Ray Tanner; Vice President for Communications Larry Thomas; Vice President for Enrollment Management and Dean of Undergraduate Admissions Scott Verzyl; Executive Vice President for Administration and Finance and Chief Financial Officer Ed Walton; Vice President for Diversity, Equity, and Inclusion Julian Williams; Public Relations Strategist Dana Woodward; Board of Trustees support staff; and IT support staff Matt Warthen.

OPEN SESSION

I. Call to Order

Chair Smith called the meeting to order and welcomed everyone. He stated Interim President Pastides was out of the country to receive an honorary degree, and Interim Provost Cutler was out of town for an important family gathering. Chair Smith asked Trustees in the room to introduce themselves. Secretary Howell confirmed Trustees attending via Microsoft Teams video and audio conference.

Chair Smith called on Mr. Jeff Stensland to introduce members of the media. Mr. Stensland introduced Michael Lananna and Lucas Daprile with the *State*, Andy Shain and David Cloninger with the *Post and Courier*, and Tyler Fedor with the *Daily Gamecock*.

Chair Smith stated notice of the meeting and agenda had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated to the Board; and a quorum was present to conduct business.

II. Invocation

Chair Smith invited the Reverend Father Michael Platanis with the Orthodox Christian Fellowship, Holly Trinity Greek Orthodox Cathedral to give the invocation.

MOTION FOR EXECUTIVE SESSION

Chair Smith advised there was a need for an Executive Session to discuss personnel matters related to: 1) Hires and Transfers with Tenure; Tenure and Promotions; and Honorary Academic titles; 2) additional representatives to the Presidential Candidate Search Committee; and 3) evaluations of the Chief Audit Executive and the Secretary of the University and of the Board of Trustees. Ms. Newton made the motion to enter Executive Session and Mr. Mobley seconded the motion. A vote was taken, and the motion carried unanimously. Chair Smith invited the following to remain: voting Trustees, Secretary Howell, Dr. Cooper, Mr. Harrell,

Mr. Seaton, members of the President's Executive Council, Mr. Stensland, Trustee Emeritus Staton, Board of Trustee's support staff, and IT support staff.

Chair Smith stated there will be no action taken in Executive Session. He asked those not asked to remain in Executive Session, to please step out.

EXECUTIVE SESSION

– **Executive Session Removed** –

RETURN TO OPEN SESSION

III. Approval of Hires and Transfers with Tenure, Tenure and Promotions, and Honorary Academic Titles

Chair Smith stated recommendations for Hires and Transfers with Tenure, Tenure and Promotions, and Honorary Academic Titles were presented for consideration in Executive Session at the Academic Excellence and Student Experience Committee on June 11, 2021, and at today's Board of Trustees' meeting without objection. He called for a motion to approve the recommended Hires and Transfers with Tenure, Tenure and Promotions, and Honorary Academic Titles as presented and posted on the Board portal. Mr. Whittle so moved, and Dr. Floyd seconded the motion. A vote was taken, and the motion carried.

IV. Approval of Minutes

Chair Smith stated the minutes of the February 19, 2021 Academic Excellence and Student Experience Committee were posted on the Board portal for this meeting. He called for a motion to approve the minutes as distributed. Mr. Roberts so moved, and Mr. English seconded the motion. A vote was taken, and the motion carried.

V. Approval of Consent Agendas

Chair Smith stated the Audit Compliance and Risk Committee, the Academic Excellence and Student Experience Committee, the Finance and Infrastructure Committee,

and the Governance Committee submitted consent agendas, which are listed on the Board agenda and posted to the Board portal. Each Committee recommends full Board approval of all items listed on their respective consent agendas. Chair Smith called for a motion to approve the written consent agendas as posted on the Board portal. Mr. Adams so moved, and Ms. Moody seconded the motion. A vote was taken, and the motion carried. The Committee's detailed written reports follow.

A. **Academic Excellence and Student Experience Committee**
(The Honorable C. Dan Adams, Chair)

Written Report for Consent Agenda

June 25, 2021

The Academic Excellence and Student Experience Committee met on June 11, 2021 and recommends full Board approval of items in this report, all of which have received the appropriate academic and administrative approvals.

- I. USC Columbia
 - A. Revisions to the Columbia Faculty Manual
 - B. Proposed New Faculty Award
 - C. New Programs
 1. BS Neuroscience
 2. MS Coaching Education
 3. MS Data and Communications
 4. Graduate Certificate in Accounting and Audit Analytics
 5. Graduate Certificate in Data and Communications
 - D. Program Modification
 - BA English
 - E. Degree Programs – 100% Online
 1. Master of Hospitality and Tourism Management (MIHTM)
 2. Master of Sport and Entertainment Management (MSEM)
 - F. Program Terminations
 1. BA Chinese Studies
 2. BA Classics
 3. BA Comparative Literature
 4. BA French
 5. BA German
 6. BA Russian
 7. BA Spanish
 8. MA Comparative Literature
 9. MA French
 10. MA German

- 11. MA Spanish
- 12. PhD Experimental Psychology
- 13. PhD Clinical-Community Psychology
- 14. PhD School Psychology
- G. Program Name Change
 - Institute for African American Research to Institute for African American Studies and Research
- II. Palmetto College
 - A. Revisions to the Palmetto College Faculty Manual
 - B. USC Columbia
 - Approval of Degree Programs - 100% Online
 - a. AA Liberal Arts and Sciences
 - b. AS Liberal Arts and Sciences
 - C. USC Lancaster
 - 1. Approval of Degree Programs - 100% Online
 - a. AA General Liberal Arts and Sciences
 - b. AS General Liberal Arts and Sciences
 - 2. Approval of Program Termination
 - ASN Technical Nursing
 - D. USC Salkehatchie
 - Approval of Degree Programs - 100% Online
 - a. AA General Liberal Arts and Sciences
 - b. AS General Liberal Arts and Sciences
 - E. USC Sumter
 - Approval of Degree Programs - 100% Online
 - a. AA General Liberal Arts and Sciences
 - b. AS General Liberal Arts and Sciences
 - F. USC Union
 - Approval of Degree Programs - 100% Online
 - a. AA General Liberal Arts and Sciences
 - b. AS General Liberal Arts and Sciences
- III. USC Aiken
 - A. Program Name Changes with 100% Online Delivery
 - 1. BA/BS Interdisciplinary Studies to BA Liberal Studies with tracks in Multidisciplinary Studies and Integrated Research
 - 2. BA Communication and Digital Arts to BA Emerging Media
 - B. Degree Program – 100% Online
 - BA Communication and Digital Arts to BA Emerging Media
- IV. USC Upstate
 - A. New Program
 - BS Health Information Management
 - B. Revisions to the USC Upstate Faculty Manual

This concludes the Academic Excellence and Student Experience Committee report.

- B. **Audit, Compliance and Risk Committee**
(The Honorable Rose Buyck Newton, Chair)

Written Report for Full Board Consent Agenda
June 25, 2021

The Audit, Compliance and Risk Committee met Friday, April 9, 2021, and recommends full Board approval of all items in this report.

- Approval of Audit & Advisory Services' Budget FY 2021-22

This concludes the written consent agenda report of the Audit, Compliance and Risk Committee.

- C. **Finance and Infrastructure Committee**
(The Honorable Mack I. Whittle Jr., Chair)

Written Report for Full Board Consent Agenda
June 25, 2021

The Finance and Infrastructure Committee met Friday, March 12, 2021, and recommends full Board approval of all items in this report.

- I. Infrastructure Project Approvals
 - A. Phase I – Health Sciences Campus: \$4,200,000; Generated (IDC Reserve) Funds
 - B. Phase I - Wardlaw College Exterior Maintenance Renovation: \$66,000; Capital Project Funds
 - C. Phase I - West Energy Plant Chiller Replacement: \$30,000; Capital Project Funds
 - D. Phase II - Colonial Life Arena Roof Replacement: \$2,575,000; Athletic Operating Funds
 - E. Earth & Water Science Building Roof Replacement: \$500,000; ICPF
 - F. Longstreet Annex Roof Replacement: \$300,000; ICPF
 - G. McCutchen House/Lieber College Envelope Renovations: \$900,000; ICPF
 - H. Sprinkler Installation FY21: \$750,000; ICPF
 - I. Humanities Classroom Building HVAC Renovation: \$975,000; ICPF
 - J. Facilities Mgmt. Bldg. HVAC/Electrical System Replacement: \$975,000; ICPF
 - K. Campus EMS FY22: \$500,000; ICPF
 - L. Energy Plant Repairs and Modifications FY22: \$950,000; ICPF
 - M. Central Steam/Condensate Repairs FY22: \$275,000; ICPF
 - N. Electrical Infrastructure Repair and Replacement: \$975,000; ICPF
 - O. ADA Restroom Compliance FY22: \$300,000; ICPF

- P. Humanities Classroom Building Interior Renovation: \$900,000; ICPF
- Q. Close-Hipp Restroom Renovations for HRSM: \$975,000; Institutional
- R. Baruch Researcher's Duplex Residence Construction: total of \$405,157 (Federal Grant \$356,437 and Institutional \$48,720)
- S. USC Aiken Pacer Downs Fire Alarm Replacement: \$700,000; USC Aiken Housing Maint. Reserve
- T. USC Aiken Penland Building Roof Replacement: \$850,000; USC Aiken Institutional Funds
- U. USC Sumter Lab Building Renovation: \$975,000; USC Sumter Institutional Funds
- V. USC Upstate 151 Smith Circle Acquisition (no acquisition cost)
- W. USC Upstate 8000 Valley Falls Road Acquisition (no acquisition cost)
- II. New Fee Approval – Darla Moore School of Business Master of Science in Business Analytics (MSBA)

This concludes the written consent agenda report of the Audit, Compliance and Risk Committee.

The Finance and Infrastructure Committee met Friday, June 11, 2021, and recommends full Board approval of all items in this report.

- I. Gift Naming Opportunities
 - A. Arlo Elkins Lobby (Athletics)
 - B. Babcock Family Recruiting Office (Athletics)
 - C. Casey Manning Life Skills Office (Athletics)
 - D. Cindy Bradshaw Court (Athletics)
 - E. Ed "Punky" Holler Inside Linebackers Room (Athletics)
 - F. Gloria Roberts Tutor Room (Athletics)
 - G. J.P. Beasley Family Court (Athletics)
 - H. John Knox Flower Bed (Athletics)
 - I. Jose' Salibi Neto Court (Athletics)
 - J. Kent Demars Courts (Athletics)
 - K. Team of 2013 Court (Athletics)
 - L. Waters Family Court (Athletics)
 - M. The Thomas C. and Sherrill Knobel Hall Drawing Room (Pastides Alumni Center)
- II. Approval of Designated Funds Policy and FY22 Designated Funds Budget
- III. Approval of Comprehensive Permanent Improvement Plan

This concludes the consent agenda reports of the Finance and Infrastructure Committee.

- D. **Governance Committee**
(The Honorable Thad H. Westbrook, Chair)

Written Report for Full Board Consent Agenda
June 25, 2021

The Governance Committee met Friday, June 25, 2021 and recommends full Board approval of all items in this report.

- I. Contract and Lease Approvals
- A. Athletics' Employment Agreements
 1. Mark Kingston – Head Baseball Coach
 2. Tony Annan – Head Men's Soccer Coach
 3. Curtis Frye – Head Men's and Women's Track Coach
 4. Lisa Boyer – Assistant Women's Basketball Coach
 5. Jollette Law – Assistant Women's Basketball Coach
 - B. Athletics' Contracts
 1. Gamecock Sports Properties, LLC – Amendment to Multi-Media Corporate Sponsorship Rights Agreement
 2. Gamecock Sports Properties, LLC and Coca-Cola Company – Amendment to Education Sponsorship Agreement
 - C. Division of Information Technology License Agreement – Adobe
 - D. USC Aiken
 1. Settlement Agreement USC Aiken Pacer Commons Construction
 2. S.C. National Guard Land Lease and Sublease – USC Aiken
 - E. USC Beaufort
 - USC Beaufort Education Foundation Affiliation Agreement
 - F. Gift Agreements
 1. Beverly Ann Spyropoulos Living Trust – USC History Department
 2. Thomas & Sherrill Hall – Pastides Alumni Center
 3. Tracy T. Hardaway – Department of Athletics
 4. James Babcock – Department of Athletics
 5. Kenneth R. & Cheryl F. Wheat – Department of Athletics
 6. Cynthia Bradshaw – Department of Athletics
 7. Kenneth R. & Cheryl F. Wheat – Department of Athletics
 8. William G. Roberts, III – Department of Athletics
 9. Jody Beasley – Department of Athletics
 10. Candace D. Knox – Department of Athletics
 11. Jose S. Neto – Department of Athletics
 12. Edward Bignon – Department of Athletics
 13. Heather G. Waters – Department of Athletics
 14. Thiago A. Pinheiro, Representative of donors – Department of Athletics

II. Updated USC Upstate Mission Statement

This concludes the consent agenda report of the Governance Committee.

VI. Approval of FY22 Budget

Chair Smith called on Associate Vice President for Finance and Budget Ms. Kelly Epting to present the Fiscal Year 2022 Budget for approval.

Ms. Epting stated the complete Fiscal Year 2022 Budget is on the Board portal and that when all the state numbers are finalized, they will be available on the University Budget website. Ms. Epting reviewed FY2021 and FY2022 highlights, which included 1) FY2021 actual revenues \$49 million higher than budgeted; 2) no tuition increases in FY2021, and for the second year in a row, the University System proposes no increases in tuition for FY2022; 3) two major construction projects—broke ground on the Campus Village project and the Health Sciences Campus received Board approval; 4) a reduction in the School of Law tuition due to \$826,000 coming in for the law library from the Conference Committee; and 5) food service vendor increases as well as incremental increases in housing. The budget across all revenue streams is projected to be \$1.8 billion.

Ms. Epting provided an overview of the FY2022 budget specific to the University of South Carolina Columbia. There will be \$65 million new incremental money brought into FY2022, of which \$25.5 million will be distributed to the academic units and \$20 million will be set aside for mission and capital reserves. Those reserves include mandatory increases related to health insurance, retirement, pay plan increases for support units, utilities increases, and strategic support.

Ms. Epting briefly reviewed the budget for the System institutions, which include the two schools of medicine, the three comprehensives, and the four Palmetto regional colleges.

These institutions were also able to keep their tuition increases at zero due to tuition mitigation from the General Assembly.

Chair Smith called for a motion to approve the Fiscal Year 2022 Budget as presented and posted on the Board portal. Mr. Loadholt so moved, and Mr. Lister seconded the motion. A vote was taken, and the motion carried.

VII. Approval of Additional Representatives to the Presidential Candidate Search Committee

Chair Smith called on Presidential Candidate Search Committee Chair Mr. Westbrook to present additional representatives to the Committee for approval. Search Committee Chair Westbrook recommended that Dr. Brian Canada and Dr. Gloria Boutte receive the Board's formal approval as members of the Presidential Candidate Search Committee. He stated Dr. Canada is Chair-elect of the USC Beaufort Faculty Senate, and he joins the Committee at the recommendation of Dr. Jayne Violette who, as Chair of the USC Beaufort Faculty Senate, expressed a preference for the Chair-elect to represent USC Beaufort on the Committee. The USC Columbia Faculty Senate has a seat on the Committee by policy. Dr. Gloria Boutte joins the Committee in a non-voting capacity to give an additional voice to faculty from USC Columbia.

Chair Smith called for a motion to approve the additional representatives to the Presidential Candidate Search Committee as presented. Mr. Westbrook so moved, and Mr. Whittle seconded the motion. A vote was taken, and the motion carried.

VIII. Approval of Edits to Bylaws and Policies

A. Edits to BTRU 1.14, "University Designated Funds Policy"

Chair Smith stated edits to BTRU 1.14, "University Designated Funds Policy," were presented and approved by the Governance Committee earlier today as posted

to the Board portal for this meeting. He called for a motion to approve the edits to BTRU 1.14, “University Designated Funds Policy,” as approved by the Governance Committee and posted on the Board portal. Mr. Mobley so moved, and Dr. Floyd seconded the motion. A vote was taken, and the motion carried.

B. Edits to Bylaws that Define the Quorum of Committees

Chair Smith stated edits to Bylaws that define the quorum of committees were approved by the Board in February. He noted edits to Bylaws require a second vote, and stated Secretary Howell presented the substance of these edits during today’s meeting of the Governance Committee.

Chair Smith called for a motion to approve edits to the Bylaws regarding the definition of quorum of committees. Mr. English so moved, and Mr. Roberts seconded the motion. A vote was taken, and the motion carried.

IX. Continuing Education for Trustees: Governance and Intercollegiate Athletics

Due to technical difficulties, this continuing education presentation was deferred.

X. Report from the Chair of the Presidential Candidate Search Committee

Chair Smith called on Presidential Candidate Search Committee Chair Mr. Westbrook to provide a report from the Committee.

Search Committee Chair Westbrook reported the Search Committee has met three times since being named by the Board on May 21 and is working well together, guided by the standards set forth in Board Policy BTRU 3.01 (“Presidential Candidate Search Committee”). The Committee received its charge from the Board Chair as required, and orientation was carried out as required. The Committee is fulfilling the need for outreach to stakeholders and community members, and has developed a survey, which is in the field. Outreach efforts are updated and posted to the Presidential Candidate Search website. The Committee is

evaluating proposals from executive search firms, and is scheduled to meet again on Thursday, July 1.

Chair Smith stated this report was received as information.

XI. Economic Development Update

Chair Smith called on Deputy Director of the Office of Economic Engagement Chad Hardaway to provide an economic development update.

Mr. Hardaway reported the University is partnering with Apple on two major initiatives—Apple Labs and an Apple Campus Store. Apple will provide a network of Apple computing labs across the state located at regional and Palmetto College campuses in an effort to increase access and technical skills in rural, underserved communities. Columbia will host a hub at the new Bull Street development and at Benedict College. The first lab will be located at UofSC Union; the ribbon cutting will be held later this summer. Gamecock iHub will be UofSC's Apple-authorized campus store. Gamecock iHub will be located on the ground floor of the Byrnes Building and will be operated by students in partnership with the College of Hospitality, Retail, and Sport Management. There will be a soft opening in July, with a ribbon-cutting before August student orientation. The goal is for students, alumni, and faculty to be able to purchase Apple devices, excluding phones, before the start of the fall semester. There will be a service desk staffed by the Division of IT and Apple-certified students. The South Carolina Research Foundation is handling financing, revenue, and back-office oversight and compliance.

The South Carolina Cyber Initiative is currently in the third month of a nine-month project. Efforts are being focused on developing a statewide cyber ecosystem inventory and analysis of the industries in South Carolina as well as an economic impact assessment related to the availability of jobs and job opportunities in the IT sector. The goal is to determine

what skills the future cyber worker would need and how the University, government, and industry can work together to do a better job of producing that type of talent for the future workforce. Part of that inventory includes existing assets related to human talent, industry assets, and government assets. The University is working with the South Carolina Council on Competitiveness and the South Carolina Department of Revenue to capitalize on the work these organizations have already done in this area, as well as their institutional knowledge.

The University developed a partnership with the Greenville Health System several years ago. When the Greenville Health System partnered with Palmetto Health to form Prisma Health, the University redefined that relationship and expanded the existing Memorandum of Understanding to encompass a much broader impact and improve the ability to capitalize on the human and intellectual assets and student assets with Prisma as a partner. One initiative is to address community and population health challenges. The University has had a partnership with Siemens for several years. In building on that partnership, the two organizations along with Prisma Health recently announced a strategic partnership to broaden into the medical and healthcare arena using many of the same principles that have made the University and Siemens successful in the industrial and Institute of Technology areas.

Mr. Hardaway reported the University of South Carolina was named in the top 100 of universities worldwide to be awarded US patents; the University is ranked #63 with 45 issued patents. He thanked General Counsel Terry Parham, Vice President of Research Dr. Nagarkatti, and the President for their work and support of those efforts.

Chair Smith thanked Mr. Hardaway and stated the Economic Development report was received as information.

XII. Year One Report: Gamecock Connections

Chair Smith called on Outreach Service Program Coordinator Luke Rankin to present a year one report on Gamecock Connections.

Mr. Rankin provided an overview of the Gamecock Connections program, which engaged over 300 students in its first year. The mission of the program is to inspire high school students from across the state of South Carolina to seek higher education opportunities. Students are partnered with UofSC undergraduate mentors from the Columbia campus who mentor the students through a sequence of experiences designed to help them realize their potential and explore a variety of career paths with an emphasis on STEM and STEAM. There are three areas of curricula that focus on developing and strengthening leadership skills and ethics, STEM and STEAM components that are interactive, and financial literacy. The curriculum is built by experts in each academic unit across the Columbia campus from College of Education, Engineering, Arts and Sciences, and Social Work as well as experts from the Student Success Center and Office of Admission. The program was launched virtually at Fairfield County High School in Winnsboro, in the fall of 2020. In the Spring of 2021 students were engaged in-person at Marlboro County High School in Bennettsville and at East Clarendon High School in Turbeville.

Mr. Rankin thanked Superintendent Molly Spearman, President's Chief of Staff Mark Bieger, Special Assistant to the President James Smith, and Presidential Fellow Susan Bon for the integral role each played in developing and supporting the Gamecock Connections program. He introduced Ms. Shannen Cloherty who has served as Co-Program Lead since May 2021. Ms. Cloherty reported since May, 144 student mentors have been recruited, two staff support were added, 30 alumni volunteers were added, five Fall 2021 dates have been scheduled, and one recruitment pipeline has been added. Goals for Fall 2021 are to recruit

200 student mentors, engage 1,200 high school students per semester, establish a brand, and conduct 12 follow-up sessions with students via Zoom.

Chair Smith thanked Mr. Rankin and Ms. Cloherty and stated the First Year Gamecocks Connection Report was received as information.

XIII. Other Matters

Chair Smith called for other matters to come before the Board. In closing, Chair Smith brought to the Trustees' attention a copy of the book that all entering freshman will be reading and discussing together. In addition, he brought to Trustees' attention a memo posted to the Board portal from Interim President Pastides in lieu of the report he otherwise would have offered in person today. Chair Smith recognized and thanked Chancellor Sandra Jordan for her distinguished service to the USC System and to USC Aiken. He stated, "Dr. Jordan, you will be missed. You've made USC Aiken a stronger institution, and you have been a valued friend and colleague."

XIV. Adjournment

Chair Smith declared the meeting adjourned at 12:50 p.m.

Respectfully submitted,

Cameron Howell
Secretary